

Next Level Project Management

2 DAY COURSE

Aims & Objectives

The course will provide mid-level project managers with an overview of the activities typically found within the project lifecycle, from project initiation to project closedown. We use a fictional project to promote discussion and learning as well as drawing on industry good practice and the participants own experience.

This course aims to offer first-hand, practical experience with the essential components of project management. The course aligns globally recognised standards for project management including the Project Management Body of Knowledge (PMBok) and can be tailored to meet the needs of individual organisations if required.

Prerequisites: The course assumes knowledge of project management concepts and can be used as a refresher and/or a knowledge builder.



Outcomes

By the end of this course, you should be able to:

- Manage a simple project using a structured approach
- Understand why projects are initiated and the link to organisational strategy
- Apply key project planning activities including scheduling, budgeting, and managing risk
- Monitor and control a project at a high-level, including reporting progress and managing change in a controlled manner
- Close a project, including conducting a post-implementation review

Day 1

8.30 Arrival

8:45 Form groups

Session 1

9.00 – 10.30

Introduction to the case study – PCo Engineering
Overview of the project lifecycle

Morning Tea

10.30 – 10.50

Session 2

10.50 – 12.20

Stakeholder and Communications Management
Stakeholder Engagement Matrix

Lunch

12.20 – 1.00

Session 3

1.00 – 2.30

Developing the Project Management Plan
Project planning and scheduling – Introduction to Work Break Down Structures

Afternoon Tea

2.30 – 2.45

Session 4

2.45 – 4.00

Risks and issues workshop
Project Monitoring and Controlling (inc Reporting & Change)

Session 5

4.00 – 4.30

Managing changes to scope – LEGO workshop

5.00 – 6.00 Optional Drinks

Day 2

Session 1

8.45 – 10.00

Assumptions, Dependencies, Constraints

Morning Tea

10.00 – 10.20

Session 2

10.20 – 12.00

Project Governance & Assurance

Lunch

12.00 – 12.45

Session 3

12.45 – 2.00

Project Leadership & PM Responsibilities

Session 4

2.00 – 2.45

Commercial Management

Project Close Out – Lessons Learned & the Post Implementation Review

Afternoon Tea

2.45 – 3.00

Session 5

3.00 – 4.45

Agile methodologies, other frameworks, tools and further learning

5.00

Close



We're here to help!



+61 2 8029 0721



info@pledgeconsulting.com.au



101/330 Wattle Street,
Ultimo, NSW 2007



company/pledge-consulting-nsw-pty-ltd



@pledgeconsult



ABN: 34 159 716 113

www.pledgeconsulting.com.au